SQUARE FOUR PROJECTS INDIA LIMITED
CIN: L24230WB1992PLC192922
Regd. Office: 238A, A.J.C Bose Road, Suite No.2B, Kolkata-700020,
Phone: + 91-33-2290-3185; Fax: + 91-33-2290-3179
Website: www.squarefourgroup.in; Email ID: sq4group@gmail.com

Dated:09.10.2026

Mrs. Mamta Singh
(DIN: 11957545)
41/4, Netaji Subhash Road,
Rishra, Serampur Uttarpara,
Hooghly- 712248, West Bengal

Dear Sir,

Sub: Appointment as Independent Director

We are pleased to inform you that you have been inducted in the Board of Directors of the company as an Additional Director in independent capacity in terms of Section 149 of the Companies Act, 2013 for a period of 5 years w.e.f. 09.10.2026 and upto 08.10.2031.

The terms and conditions of your appointment are as follows:

1. Your appointment is for a continuing period of 5 years effective 09.10.2026 subject to approval of the members of the Company.

2. Sitting Fees shall be paid to you for attending meetings of the Board of Directors and any Committee thereof as may be decided by the Board from time to time.

3. Out of pocket expenses, if any, at actual.

Both the Company and you shall abide by the Code of Independent Directors specified in Schedule IV to the Companies Act, 2013, a copy of which is enclosed for your perusal and appropriate action. It may be added here that the Code is a guide to professional conduct for Independent Directors. Adherence to these standards by Independent Directors and fulfillment of their responsibility in a professional and faithful manner will promote confidence of the Investment Community, particularly minority shareholders, Regulators, and Companies in the Institution of Independent Directors.

In accordance with the provisions of the Companies Act, 2013 and the Code on Corporate Governance, the Company will make public the terms and conditions of appointment of Independent Directors on its Website and will also arrange for your individual letter of appointment to be on display at the Company's Annual General Meeting.

You are also requested to kindly intimate us the changes in your status of Independence, if occurs during the tenure of your office as an Independent Director of our Company.

This letter constitutes neither a contract for services nor a service contract.

Please confirm your agreement to the above by signing and returning to us the enclosed copy of this letter.

Thanking you,

Yours truly,

For *Square Four Projects India Limited*

SQUARE FOUR PROJECTS INDIA LTD.

Managing Director

Ganesh Kumar Singhania
Managing Director
(DIN: 01248747)